

COPING WITH A MEDICAL MALPRACTICE SUIT

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INTRODUCTION

In this article, I discuss how and why physicians react to an accusation of malpractice and the range of strategies they use to diminish the emotional disequilibrium that accompanies this experience. Information presented here is based on survey and interview studies and extensive clinical experience.

Medical work is highly stressful, and physicians increasingly feel loss of control over their clinical decision making. Nonetheless, most physicians are competent and achieve a reasonable level of satisfaction in their personal and professional lives that serves as good preparation for managing the litigation experience (box 1). Physicians are especially challenged, however, when an unexpected outcome—such as an unanticipated death—occurs. If this event is followed by a charge of malpractice, they may feel suddenly overwhelmed and "out of control," with their ability to function temporarily compromised.

REACTIONS TO BEING SUED

The reaction to being sued often is prefaced by a period of emotional turmoil following the catastrophic event or negative outcome. The physician may feel unduly responsible or guilty, genuine sorrow for the persons involved, dread, anxiety, and fear of being sued. These feelings may not resolve in any way until the statute of limitations expires or a suit is filed.

More than 95% of physicians react to being sued by experiencing periods of emotional distress during all or portions of the lengthy process of litigation. This may begin immediately on being served with the complaint by a sense of outrage, shock, or dread about the personal and financial effects of the eventual outcome. This is the first reaction in a series that is similar to those that accompany any major life event (box 2). Feelings of intense anger, frustration, inner tension, and insomnia are frequent throughout this period.

Symptoms of major depressive disorder (prevalence, 27%-39%), adjustment disorder (20%-53%), and the onset or exacerbation of a physical illness (2%-15%) occur, although fewer than 2% acknowledge drug or alcohol misuse. ^{1,3,4} A general internist, for example, described awakening with his first episode of atrial fibrillation after being served with his first malpractice suit the previous afternoon. This generated emergency medical consultation accompanied by profound psychological effects on the physician. Some two years later, it figured prominently in his decision to settle and to retire earlier than he had originally planned.

WHY DO PHYSICIANS REACT?

The more clearly we identify the sources of stress specific to our own case, the better able we are to cope effectively. Lawyers and insurers often advise: "Don't take this accusation personally; it is just the cost of doing business." Although each lawsuit —its participants, the nature of the injury, and particular circumstances—is unique, physicians share common feelings and reactions.

These reactions are related to two major factors: the personality characteristics of physicians and the nature of tort law. Physicians are self-critical and, therefore, have a tendency to doubt themselves, be vulnerable to feelings of guilt, and to possess an exaggerated sense of responsibility. These personality features render them particularly vulnerable to the demands of tort law because fault must be established for compensation to be paid. In medical malpractice law, fault is based on a deviation from the standard of care that resulted in the injury. As a group, physicians are acutely sensitive to any suggestion that they have failed to meet the standard of care or are not "good" doctors. Their honor—that sense of personal integrity that most people cherish—is at issue, and the threat of its loss is devastating. This accusation of failure represents a personal assault: the central psychological event that generates the stress that gives rise to the symptoms and reactions described.

Other factors unique to each case, such as the physician's relationship with the patient, the nature of the patient's injury, and the amount of surrounding publicity, all play a role in generating stress. Last, litigation is intrinsically adversarial and creates an environment foreign to that in which most physicians work. This contributes to feelings of isolation, frustration, and dependency that threaten their usual feelings of equilibrium.

COPING WITH LITIGATION

The first step in coping is to obtain an adequate knowledge base about what can be anticipated psychologically and about the process in which the physician is now a participant, albeit an unwilling one (boxes 2 and 3).

Second, throughout the entire process, physicians need to observe their emotional and physical reactions. If they do not have a personal physician, they should get one. If persistent symptoms of any kind—physical illness, depression, or substance misuse—occur, they should consult their physician. Physicians should not self-medicate even when bothered by the common symptom of insomnia. They also need to observe if

their relationships with family or in their professional life have changed and take the appropriate steps to remedy these.

A feeling of being out of control pervades the litigation experience. Coping is a complex process in which regaining mastery is central. Clinical experience reveals that if physicians are shown strategies that they can apply "in their own way," regaining mastery by their own efforts, they feel better about themselves. Ideally, the more rapidly this is achieved, the better because chronic stress can lead to further disability. Rapid restoration of emotional equilibrium is suggested as a way of reducing further risk because risk for an additional claim doubles for physicians who have a claim in the previous year. ⁶

These findings suggest that emotionally stressful events may play a role in a physician's vulnerability to being involved in critical claim incidents. A personal event, such as marital discord or practice disruptions, can occur both before and after such an incident, and the claim itself may be so psychologically disruptive that the physician changes in ways that affect his or her vulnerability to critical incidents.

Useful coping strategies can be conceptualized in three categories (box 4).

Social Support

As with any major life event, physicians need to share their feelings and reactions with someone who is trustworthy, understanding, and sensitive to their concerns during what is, for some, the most stressful period of their entire life. Legal counsel will advise not to talk about the details of the case to anyone. This is good legal advice, based on fears that the physician may say something that will potentially jeopardize the case. It is not, however, good psychological advice. Most of us can derive comfort confiding in an associate, legal counsel, our spouse, office staff, or a respected senior physician, all of whom can appreciate the concerns of legal counsel.

Restoring Mastery

The entire process challenges physicians' feelings of mastery as it seeks to establish who was in control of, and therefore, responsible for, the events in question. Sued physicians often experience a "see-saw effect": up one week and down another with alternating feelings of confidence and low self-esteem, of assurance and doubt. They may not be able to control the pace or even the outcome of their case, but engaging in activities that make them feel in better control of both their personal and professional lives and participating actively in their defense will help restore their sense of balance.

Changing the Meaning of the Event

The malpractice charge suggests that we are incompetent and, therefore,

"bad doctors." We need to change this perception and to develop inner peace and good feelings about ourselves. It helps to recognize that litigation is about compensation, not competence, that those who are sued are often the best in their field in working with the sick and high-risk patients, and that most physicians are eventually vindicated.

CONCLUSIONS

An understanding of litigation stress and some anticipation of its potential psychological effects on physicians enable them to take steps to counteract the negative feelings and reactions that occur. The goal is to understand and diminish the effects of stress and regain a sense of emotional equilibrium to function as a good defendant and competent practitioner during the lengthy litigation process.

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BOX 1

Before the complaint: useful attributes of clinicians

- Competent practice, including good risk-management procedures
- Adequate self-knowledge
- A balanced personal and professional life
- A capacity for intimacy and sharing
- Good relationships with patients, their families, and other health professionals

BOX 2

Common post complaint experiences

- Symptoms may develop during any of these stages when adequate coping fails
- The complaint is served: initial feelings of surprise, shock, outrage, anxiety, or dread
- Consultation with lawyer: depending on the initial assessment of the case, reactions of anger, denial, concern, reassurance, panic
- Lengthy period of denials and intrusions: active attempts to erase thoughts about
 the case, followed by automatic reminders and intrusive thoughts about it;
 becoming preoccupied by ruminating excessively—exacerbated whenever
 case-related activity increases, such as before the deposition, when experts
 testify, and before and during the trial
- Working through the lengthy process, during which physicians psychologically and intellectually "process" the meaning of the case, their role in it, and their approach to their own defense
- Relative completion of response: physicians change in many ways as a result of being sued; ideally, adaptations lead to greater competence and a more

BOX 3

Summary points

- Periods of emotional disequilibrium wax and wane during the lengthy litigation process
- The central psychological event of litigation is the accusation of having failed to meet the standard of care
- To counteract the common feelings of loss of control, physicians can seek emotional support from trustworthy family or friends, work to master their personal and professional lives, and understand that compensation—not competence—lies at the heart of malpractice law
- Rapid interventions aimed at reducing the effects of stress will decrease disability, restore self-esteem, diminish risk for future claims, and enable physicians to be "good" defendants
- Most sued physicians are eventually vindicated

BOX 4

Stages in the litigation process

The Complaint

 The charge detailing what the physician allegedly did or failed to do to cause the injury; may be proceeded or followed by public notice

Discovery

- Interrogation: written questions regarding facts that are thought relevant
- Depositions: oral testimony under oath that may be used in court proceedings
- Expert witnesses: testimony is established that offers opinions by both sides related to the facts of the case and their relevance to the standard of care

Trial

- Settlement: a series of pretrial maneuvers that may lead to a resolution of the case by a monetary or some other agreement
- Trial: a procedure governed by a set of rules that allows each side to argue their view of the case
- Verdict: decision by either judge or jury

Appeal

- Not a retrial
- The losing side may request a review of the trial record to ascertain if it met the

BOX 5

Some strategies for coping with litigation

Social Support

- Discuss your feelings with a trusted person—your lawyer, another physician, a family member, or a friend
- If the above are unavailable, contact your local medical or specialty society for referral to an available peer or support group

Restore Mastery and Self-Esteem

- Ask your lawyer to describe your role in each step of the process
- Ask about the anticipated length of time required to process the case
- Make sure you feel comfortable with your appointed lawyer and request a change, if necessary
- Determine the usefulness of retaining a personal lawyer
- Participate in choosing your experts
- Prepare yourself for the unpredictability of the process—the rules, the lawyers, the judge, the experts, the jury
- Take an active role with your lawyers in the defense of the case
- Identify areas of practice that cause anxiety or feelings of "loss of control" and find ways to diminish them
- Do not participate in practice situations that demand compromises to your professional standards
- Engage in activities that will increase your competence: courses, accreditation activities, teaching, or hospital or clinic committee work
- Review the amount of time you devote to family and professional activities and make the necessary changes
- Attend to financial and estate planning, if this has been long delayed
- Take time away from practice, such as a non-tax-deductible vacation
- Participate regularly in active sports, workouts, or other leisure activities
- Schedule the necessary preparation time for depositions and participation in the trial
- Do not try to "fit patients in" during the trial; being on trial is a full-time job

Change the Meaning of the Event

- The charge is that you have failed in competence and are, therefore, a "bad" doctor; you therefore need to work to perceive yourself as "good"
- Review your career objectively: most physicians function well and with competence
- Reflect on the input of legal and insurance counsel about the case and work to acknowledge the "truth" about the events in question

- Seek trustworthy consultation with family and professionals about the effects of settlement and/or going to trial
- Be kind to yourself, even when being objective

BOX 6

Resources for dealing with medical malpractice litigation

- Department of Professional Liability. Litigation Assistant: A Guide for the Defendant Physician. 2nd ed. Washington, DC: American College of Obstetricians and Gynecologists; 1998.
- Coping with Malpractice Litigation Stress: Resources for Physicians Directory. Washington, DC, and Elk Grove Village, IL: American College of Obstetricians and Gynecologists and the American Academy of Pediatrics; December 1998. (Out of print)
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